

**Deputy Minister**

Regional Executive Directors  
Regional Centres for Education

Associate Deputy Minister

Secretary to the Minister  
Secretary to the Deputy Minister

Assistant to the Deputy  
Policy and Stakeholder Liaison

Ex. Lead  
Commission on  
Inclusive Education

**Assessment & Outcomes**

- Centre for Equity in Achievement and Well-Being
- Teacher Education
- Student Assessment & Evaluation
- Student Achievement
- Educational Research & Partnerships
- Education Research and Best Practices in ANS Learners

**Inclusive Education, Student Services & Equity**

- African Canadian Services
- Student Services & Equity
- Mi'kmaq Services
- Schools Plus
- Safe and Inclusive Schools

**Programs and Services**

- French Program Services
  - French Program Partnerships
  - French Second Language
- Education Innovation, Programs & Services
  - Curriculum Development
  - Career Exploration & Experiential Learning
  - Learning Resources & Technology
  - Personal Development & Wellness
  - International Programs

**Early Learning**

- Early Childhood Development
  - Early Years Integration
- Childcare and Licensing
  - Early Years
  - Licensing Services

**Policy and System Support**

- Strategic Policy, RCE Liaison and Research
- Policy and Planning
- Research Analytics & Information Management
- Regional Education Officers
- Teacher Certification
- System Leadership

**Corporate Services**

- Ex. Director
- Financial Services
- School Board Labour Relations